

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Carman



For the Year 2021

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	5,001,507	5,001,507.59	4,814,238	4,784,618
Total Grants in Lieu of Taxes - Page 8	134,943	134,943.14	126,564	130,361
Sub-total	5,136,450	5,136,450.73	4,940,802	4,914,979
School Requisitions (deduct) - Page 8	-1,804,853	-1,804,853.00	1,813,900	1,850,000
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	<b>3,331,597</b>	<b>3,331,597.73</b>	<b>3,126,902</b>	<b>3,064,979</b>
Other Revenue - Page 2	2,664,345	3,077,417.80	2,699,688	2,746,277
Transfers from Accumulated Surplus & Reserves - Page 2	792,200	602,700.00		
<b>Total Municipal Revenue</b>	<b>6,788,142</b>	<b>7,011,715.53</b>	<b>5,826,590</b>	<b>5,811,256</b>

**EXPENDITURE**

General Government Services	615,600	581,044.25	624,950	657,975
Protective Services	858,500	953,456.41	947,200	970,880
Transportation Services	1,194,300	1,077,536.29	1,211,177	1,237,823
Environmental Health Services	425,000	422,111.71	450,000	394,954
Public Health and Welfare Services	35,600	31,086.04	29,050	29,776
Environmental Development Services	126,000	114,534.31	105,920	108,038
Economic Development Services	188,000	142,126.63	194,641	200,480
Recreation and Cultural Services	1,454,320	1,575,767.43	1,438,964	1,474,939
Fiscal Services	1,858,350	1,836,092.06	791,500	706,391
Transfers - Deficit Recovery - Page 9 - To Reserves - Page 5			0	
	30,000	255,000.00	30,000	30,000
<b>Total Basic Expenditure</b>	<b>6,785,670</b>	<b>6,988,755.13</b>	<b>5,823,402</b>	<b>5,811,256</b>
Allowance For Tax Assets - Page 8	2,472	10,253.68	3,188	0
<b>Total Municipal Expenditure</b>	<b>6,788,142</b>	<b>6,999,008.81</b>	<b>5,826,590</b>	<b>5,811,256</b>
Net Operating Surplus (Deficit)	0	12,706.72	0	0

Departmental Use Only	<p>Adopted by Resolution of Council</p> <p align="right">             (Head of Council)         </p> <p align="right">             (Chief Administrative Officer)         </p> <p align="center">11-Mar-21</p>
-----------------------	--

**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

Town of Carman

For the Year 2021

<b>Other Revenue</b>	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added	25,000.00	49,897.19	30,000	30,900
Tax Penalties	23,000.00	21,936.37	21,500	22,145
Licenses				
- Animal	1,800.00	1,840.00	1,800	1,854
- Business	5,600.00	4,900.00	5,000	5,150
-Lottery _____	3,000.00	426.23	500	515
-Trailers	106,000.00	107,406.09	108,000	111,240
Permits				
Grading Permits	500.00	175.00	250	258
Building Permits	57,000.00	65,480.79	60,000	61,800
Variation Order	3,150.00	8,200.00	5,000	5,150
Conditional Use	1,750.00	4,850.00	2,000	2,060
Zoning Memorandums	200.00	3,217.50	900	927
Demolition	1,240.00	1,270.00	1,240	1,277
Plumbing _____	2,500.00	3,180.00	2,500	2,575
Building Inspector revenue	20,000.00	9,750.00	7,000	7,210
Mileage revenue	10,000.00	2,341.70	2,000	2,060
Development	1,500.00	1,467.00	1,500	1,545
Fines- Police	9,000.00	5,234.15	5,500	5,665
Fines-Animal	0.00	0.00	0	0
Sales of Service				
- General Government	2,500.00	2,350.00	2,400	2,472
- Protective	7,700.00	4,885.00	5,000	5,150
- Transportation	3,000.00	3,120.00	3,000	3,090
- Environmental Health	200,000.00	194,870.74	152,912	157,499
- Recreation and Culture	229,600.00	142,227.21	231,250	238,188
Sales of Goods				
General Government	0.00	0.00	0	0
Transportation	0.00	30,081.25	33,400	0
Environmental Health	1,300.00	1,317.00	53,000	54,590
Public Health & Welfare	2,500.00	5,050.00	4,000	4,120
Recreation and Culture	2,600.00	2,578.10	2,600	2,678
Other				
Rentals	229,675.00	153,039.56	170,575	175,692
Returns from Investments	20,000.00	2,723.74	17,276	17,795
Development and Dedication Fees				
<b>Unconditional Grants - Municipal Operating</b>	590,600.00	780,058.50	590,600	608,318
- Other _____				
Conditional Grants				
- Federal Government	3,881.00	5,789.00	15,394	15,856
- Federal - Gas Tax	170,276.00	170,276.00	178,016	183,356
- Provincial Government	193,850.00	511,491.76	252,789	260,372
- Municipal Government	720,486.00	732,461.67	710,102	731,405
Carman Area Foundation	8,387.00	9,013.00	9,857	10,153
- Other _____				
Other Income				
Patronage	0.00	7,146.43	7,000	7,210
Miscellaneous	5,150.00	5,366.82	4,227	4,353
Donations	1,600.00	22,000.00	1,600	1,648
_____				
<b>Total Other Revenue - Page 1</b>	2,664,345.00	3,077,417.80	2,699,688	2,746,277
Transfers From				
- Accumulated Surplus				
- Reserves (Page 13)	792,200.00	602,700.00		
<b>Total Transfers - Page 1</b>	792,200.00	602,700.00	2,699,688	2,746,277
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>	3,456,545.00	3,680,117.80	5,399,376	5,492,553



**BUDGETED EXPENDITURE**

Town of Carman  
For the Year 2021

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>GENERAL GOVERNMENT SERVICES</b>					
1100	Legislative	109,740	109,740.00	112,140	114,780
1200	General Administrative				
1212	Chief Administrative Officer and Staff	290,000	313,008.76	315,000	324,450
1215	Office	37,000	33,876.99	40,000	41,200
1216	Legal	2,500	0.00	2,500	2,500
1217	Audit	27,000	28,761.30	30,000	32,000
1218	Assessment	41,200	41,170.00	42,000	43,000
1240	Taxation	8,000	7,698.19	7,850	8,086
1300	Other General Government				
1310	Elections	3,000	2,662.00	2,700	18,000
1320	Conventions	38,200	2,304.71	19,000	19,570
1330	Damage Claims and Liability Insurance	24,000	21,685.40	23,900	24,617
1340	Intergovernmental Relations				
1350	Grants - General	38,924	30,924.93	33,500	34,504
1360	Other General Government-Sundry	44,358	37,533.97	44,682	43,590
	Past-Service Pension Payments				
	Unallocated Employee Benefits				
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>		<b>663,922</b>	<b>629,366.25</b>	<b>673,272</b>	<b>706,297</b>
1991	Recoveries (deduct) - Utility	-48,322	-48,322.00	-48,322	-48,322
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>		<b>615,600</b>	<b>581,044.25</b>	<b>624,950</b>	<b>657,975</b>
<b>PROTECTIVE SERVICES</b>					
2100	Police	400,000	536,776.63	540,000	553,500
2400	Fire	442,630	397,524.95	392,115	401,918
2500	Emergency Measures				
2510	Emergency Measures Organization				
2520	Flood Control				
2540	Ambulance Services				
2550	Other				
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Fire Safety Inspections	6,500	4,750.00	5,000	5,125
2630	License Inspection				
2640	Animal and Pest Control	5,500	4,504.24	5,100	5,228
2650	Other - Traffic Services				
	Other _Dutch Elm Disease Prevention_____	3,870	9,900.59	4,985	5,110
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>		<b>858,500</b>	<b>953,456.41</b>	<b>947,200</b>	<b>970,880</b>
<b>TRANSPORTATION SERVICES</b>					
Road Transport					
Administration					
32200	Engineering				
Roads and Streets					
Unallocated Costs					
32301	- Wages and Benefits	645,000	575,222.18	720,300	736,147
32302	- Equipment Fuel	70,000	41,184.85	50,000	51,100
32303	- Equipment Repairs and Maintenance	85,000	74,908.16	80,000	81,760
32304	- Equipment Insurance and Registration	21,000	17,802.32	19,000	19,418
32305	- Workshop and Yard Operations	66,850	115,771.38	65,800	67,248
	Emergency Response		0.00	0	0
	- _____				
Road Construction and Maintenance					
32311	- Labour				
32312	- Materials	130,000	100,147.93	103,000	105,266
32313	- Rentals				
	- _____				
	- _____				
<b>Transportation Services Sub-Total Forward to Page 4</b>		<b>1,017,850</b>	<b>925,036.82</b>	<b>1,038,100</b>	<b>1,060,938</b>

**BUDGETED EXPENDITURE**

Town of Carman

For the Year 2021

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		1,017,850.00	925,036.82	1,038,100	1,060,938
32330	Sidewalks and Boulevards	95,000.00	82,025.89	84,450	86,308
32340	Ditches and Road Drainage	1,150.00	149.44	3,150	3,219
32350	Storm Sewers	12,000.00	10,795.12	10,000	10,220
32360	Street Cleaning				
32371	Snow and Ice Removal - Labour				
32372	- Materials	22,000.00	6,913.52	20,000	20,440
32373	- Rentals				
	- _____				
32400	Bridges				
32500	Street Lighting	72,000.00	76,180.22	77,000	78,694
32600	Traffic Services	5,000.00	8,219.25	9,000	9,198
32700	Parking	4,013.00	2,509.51	2,900	2,964
32900	Other Road Transport - Hindi Van	20,000.00	20,000.00	20,000	20,440
	Airport	5,700.00	6,119.52	6,990	7,144
	Recoveries from Utility	-60,413.00	-60,413.00	-60,413	-61,742
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>		<b>1,194,300.00</b>	<b>1,077,536.29</b>	<b>1,211,177</b>	<b>1,237,823</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>					
Garbage and Waste Collection					
4320	Garbage Collection	116,000.00	121,498.18	280,365	260,000
4330	Transfer Station	146,000.00	125,442.49	130,300	134,209
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Recycling	163,000.00	175,171.04	39,335	745
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>		<b>425,000.00</b>	<b>422,111.71</b>	<b>450,000</b>	<b>394,954</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>					
Public Health					
5110	Health Unit				
5160	Cemeteries	32,000.00	27,507.24	25,450	26,086
5186	Other _____				
	_____				
Medical Care					
5220	Medical Officer				
	Other _____				
Hospital Care					
5370	Hospital Care				
	Other _____				
Social Assistance					
5420	Social Assistance	3,600.00	3,578.80	3,600	3,690
	Other _____				
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES-TO PAGE 1</b>		<b>35,600.00</b>	<b>31,086.04</b>	<b>29,050</b>	<b>29,776</b>
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>					
6100	Planning and Zoning	122,340.00	110,216.42	101,217	103,241
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	3,660.00	4,317.89	4,703	4,797
	Grant				
	Other _____				
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1</b>		<b>126,000.00</b>	<b>114,534.31</b>	<b>105,920</b>	<b>108,038</b>



**BUDGETED EXPENDITURE**

Town of Carman

For the Year 2021

ECONOMIC DEVELOPMENT SERVICES		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation Grants	13,010	3,009.67	3,010	3,100
<hr/>					
7200	Regional Development				
7300	Industrial Development	525	736.41	750	773
7400	Other Economic Development	174,465	138,380.55	190,881	196,607
7410	Tourism				
7420	Public Receptions				
<hr/>					
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		188,000	142,126.63	194,641	200,480

RECREATION AND CULTURAL SERVICES		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
8110	Recreation	1,182,930	1,294,043.25	1,175,085	1,204,462
8120	Community Centers and Halls	132,400	151,551.62	134,000	137,350
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds	16,500	13,465.45	16,000	16,400
8190	Other Recreational Facilities	3,350	994.31	160	164
	Grants				
<hr/>					
8240	Museums	9,960	8,460.00	5,960	6,109
8250	Libraries	85,100	84,667.57	84,680	86,797
8280	Other Cultural Facilities-GPAC	24,080	22,585.23	23,080	23,656
<hr/>					
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1		1,454,320	1,575,767.43	1,438,964	1,474,939

FISCAL SERVICES		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
9111	L.U.D. of _____ -- Page 7				
9112	L.U.D. of _____ -- Page 7				
9113	L.U.D. of _____ -- Page 7				
9114	L.U.D. of _____ -- Page 7				
9320	Transfer to Capital - Page 13	1,489,959	1,421,461.37	415,600	325,000
9330	Transfer to Utility - Page 6	112,632	112,631.88	112,632	112,632
9410	Debenture Debt Charges - Page 11	253,759	254,067.46	253,759	253,759
9420	Other Long-term debt charges	2,000	5,733.10	7,500	10,000
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges				
	Other Fiscal Services-H&E Tax	0	42,198.25	2,009	5,000
<hr/>					
TOTAL FISCAL SERVICES - TO PAGE 1		1,858,350	1,836,092.06	791,500	706,391

TRANSFERS		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
9900	General Reserve				
9910	Specific-Purpose Reserves:	0	225,000.00	0	0
9911	- Equipment Replacement	30,000	30,000.00	30,000	30,000
9912	- Capital Development				
9913	- Gas Tax				
<hr/>					
TOTAL TRANSFERS - TO PAGE 1		30,000	255,000.00	30,000	30,000

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Carman

For the Year 2021

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES	875,000	903,371.04	993,000	1,022,790
	- Residential Sewer Charge	165,000	169,617.86	200,000	206,000
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES				
	- Residential				
	- Commercial				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	1,040,000	1,072,988.90	1,193,000	1,228,790
330	Penalties	2,100	808.84	1,100	1,133
340	Hydrant Rentals	14,760	14,760.00	14,760	15,203
350	Installation Service	5,000	5,517.25	5,500	5,665
360	Other Revenue	2,000	2,615.55	3,000	3,090
370	Provincial Grants				
380	Government Grants	9,040,000	7,149,242.41	6,000,008	6,180,008
390	Transfer from Revenue Fund - Page 5	112,632	112,631.88	112,632	116,011
396	Transfer from Reserves - Utility - Page 13			0	
397	Transfer from Accumulated Surplus				
	<b>TOTAL REVENUE</b>	<b>10,216,492</b>	<b>8,358,564.83</b>	<b>7,330,000</b>	<b>7,549,900</b>

**EXPENDITURE**

410	WATER SUPPLY				
411	Administration	176,635	165,900.24	175,000	180,250
412	Customer Billings and Collections				
413	Purification and Treatment	349,125	344,637.86	246,960	254,369
414	Water Purchases	215,000	188,036.85	600,000	618,000
415	Service of Supply				
416	Transmissions and Distribution	180,000	90,641.11	92,000	94,760
417	Other Water Supply Costs				
418	Connections - Net Loss				
	<b>TOTAL</b>	<b>920,760</b>	<b>789,216.06</b>	<b>1,113,960</b>	<b>1,147,379</b>
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System	81,850	29,157.30	35,800	36,874
423	Sewage Lift Station	23,000	14,228.19	21,000	21,630
424	Sewage Treatment and Disposal	3,250	2,941.19	3,100	3,193
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss				
	<b>TOTAL</b>	<b>108,100</b>	<b>46,326.68</b>	<b>59,900</b>	<b>61,697</b>
430	TRANSFER TO CAPITAL - Page 13	9,040,000	7,162,770.01	6,008,508	6,188,763
450	DEBENTURE DEBT CHARGES - Page 12	112,632	112,631.88	112,632	116,011
470	TRANSFERS				
471	Deficit Recovery, 20____ - Page 9			0	
473	Transfer to Utility Reserve	35,000	235,000.00	35,000	36,050
474	Transfer to _____ Reserve				
	<b>TOTAL</b>	<b>35,000</b>	<b>235,000.00</b>	<b>35,000</b>	<b>36,050</b>
	<b>TOTAL EXPENDITURE</b>	<b>10,216,492</b>	<b>8,345,944.63</b>	<b>7,330,000</b>	<b>7,549,900</b>
	<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>0</b>	<b>12,620.20</b>	<b>0</b>	<b>0</b>

**BUDGETED REVENUE AND EXPENDITURE**

Town of Carman \_\_\_\_\_ L.U.D. of \_\_\_\_\_

For the Year 2021

**EXPENDITURE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services				
Legislative (Committee)				
Transportation Services				
Roads and Streets				
Sidewalks and Boulevards				
Ditches and Road Drainage				
Street Cleaning				
Snow and Ice Removal				
Street Lighting				
Other _____				
Total Transportation Services	0.00	0.00	0.00	0.00
Environmental Health Services				
Garbage Collection				
Nuisance Grounds				
Total Environmental Health Services	0.00	0.00	0.00	0.00
Environmental Development Services				
Weed Control				
Other _____				
Total Environmental Development Services	0.00	0.00	0.00	0.00
Recreation and Cultural Services				
Public Parks				
Transfers				
Deficit Recovery				
Transfer to Capital				
To Reserves				
Total Transfers	0.00	0.00	0.00	0.00
Total Operating Expenditure	0.00	0.00	0.00	0.00

**REVENUE**

Previous Years' Surplus				
L.U.D. Revenues _____				
_____				
_____				
Amount required from Taxation - Page 5 and Page 8				
Municipal Other Revenues Allocated to L.U.D.				
_____				
_____				
Tax Levy (Last Year Actual)				
Total Operating Revenue				
Net Operating Surplus (Deficit)				

YEAR-TO-YEAR SUMMARY:			
Amount Required from Taxation			
Assessment (Taxable and Grant-in-Lieu)			
Mill Rate			

L.U.D.	MUNICIPALITY
_____ Chairperson	_____ Reeve
	_____ Chief Administrative Officer



**CALCULATION OF TAX LEVIES**

Town of Carman

For the Year 2021

	Assessments				Expenditures			Mill Rate (M/R)	Revenues			
	Taxable	Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Grazing lease and / or Converted fees	Total
<b>Education (Requisition) Taxes:</b>												
Education Support Levy (ESL)	25,045,100		1,625,500	26,670,600	234,934	34	234,968	8.810	220,647	14,321		234,968
School Division-Prairie Rose	142,846,200	3,441,840	3,671,290	149,759,330	1,578,966	995	1,579,961	10.550	1,504,917	38,732	36,312	1,579,961
School Division				0			0					0
School Division				0			0					0
School Division				0			0					0
School Division				0			0					0
<b>Total Education Taxes</b>	<b>167,691,300</b>	<b>3,441,840</b>	<b>5,296,790</b>	<b>176,429,930</b>	<b>1,813,900</b>	<b>1,029</b>	<b>1,814,929</b>		<b>1,725,564</b>	<b>53,053</b>	<b>36,312</b>	<b>1,814,929</b>

Page 1

	Assessments				Expenditures			Mill Rate Frt/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
<b>Municipal Taxes:</b>												
<b>Local Urban Districts</b>	0											
L.U.D.				0			0					0
L.U.D.				0			0					0
L.U.D.				0			0					0
<b>Debenture Debt Charges</b>												
Transfer Station	148,510,180	18,982,250	2,859,110	170,351,540	44,472	330	44,802	0.263	44,051	752		44,802
Arena	148,510,180	18,982,250	2,859,110	170,351,540	49,875	38	49,913	0.293	49,075	838		49,913
Memorial Hall	148,510,180	18,982,250	2,859,110	170,351,540	87,475	86	87,561	0.514	86,091	1,470		87,561
Personal Care Home	148,510,180	18,982,250	2,859,110	170,351,540	71,937	122	72,059	0.423	70,849	1,209		72,059
Sewer Forcemain	148,510,180	18,982,250	2,859,110	170,351,540	58,240	20	58,260	0.342	57,282	978		58,260
Water Plant Upgrade	148,510,180	18,982,250	2,859,110	170,351,540	54,392	120	54,512	0.320	53,598	915		54,512
				0			0					0
<b>Special Services Levies</b>												
				0			0					0
				0			0					0
				0			0					0
				0			0					0
<b>Deficit Recovery</b>												
General				0			0					0
Utility				0			0					0
<b>Reserve Funds</b>												
General Reserve				0			0					0
Machinery Replacement	148,602,870		3,671,290	152,274,160	30,000	150	30,150	0.198	29,423	727		30,150
				0			0					0
				0			0					0
<b>General Municipal</b>												
Rural Area				0	0		0					0
At Large	148,602,870		3,671,290	152,274,160	2,762,027	1,292	2,763,319	18.147	2,696,696	66,623		2,763,319
Business Tax, Fees				0	1,608		1,608		1,608			1,608
Other Revenue and Transfers				0	2,663,376		2,663,376				2,663,376	2,663,376
<b>Total Municipal</b>					<b>5,823,402</b>	<b>2,159</b>	<b>5,825,561</b>		<b>3,088,674</b>	<b>73,511</b>	<b>2,663,376</b>	<b>5,825,561</b>

Res 31.05  
Comm 39.86

**Total (Education + Municipal) Taxes**

7,637,302	3,188	7,640,490
-----------	-------	-----------

4,814,238	126,564	2,699,688	7,640,490
-----------	---------	-----------	-----------

Page 1

Page 1

Page 1,9

Page 2

\* Added to Total Tax Levy on page 1



**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

Town of Carman

For the Year 2021

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Centra Gas		812,180	37.71	30,623.25		30,623
Centra Gas		25,110	39.86	1,000.88		1,001
Prov of MB HMQ		28,800	39.86	1,147.97		1,148
NEC		6,110	39.86	243.54		244
Highways Transportation		28,280	39.86	1,127.24		1,127
Housing	2,045,790		31.05	63,521.78		63,522
Housing		44,070	39.86	1,756.63		1,757
Manitoba Hydro		60,970	39.86	2,430.26		2,430
HMQ RCMP		371,680	39.86	14,815.16		14,815
HMQ Canada Post		248,300	39.86	9,897.24		9,897
						0
						0
						0
						0
						0
						0
						0
						0
						0
						0

Total - Pages 1, 8 126,564

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
RM of Dufferin	Transfer Station	3,835
RM of Dufferin	Fire	181,399
RM of Dufferin	Greenwood Cemetery	10,225
RM of Dufferin	Planning District	9,500
RM of Dufferin	Economic Development	95,441
RM of Dufferin	Memorial Hall	67,000
RM of Dufferin	Recreation services	342,702
Province of Manitoba	CDI	157,734
Province of Manitoba	DED	15,000
Province of Manitoba	Bridge	5,000
Province of Manitoba	BSC	32,206
Province of Manitoba	Stay at Hom	646
Province of Manitoba	Handi Van	20,000
Province of Manitoba	Green team	22,203
Government of Canada	Celebrate Canada	700
Government of Canada	Service Canada	14,694

Total - Page 2 978,285

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1 0

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6 0





**GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**

Town of Carman

For the Year 2021

**Part 1 - Debenture Debt Charges**

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Transfer Station	04-1875	2024	91,952.12	20,941.67	71,010.45	5,747.01	26,688.68			26,688.68	
Transfer Station	07-1896	2024	62,335.61	14,355.52	47,980.09	3,428.46	17,783.98			17,783.98	
Arena	10-1947	2030	377,384.97	29,420.62	347,964.36	20,454.26	49,874.88			49,874.88	
Memorial Hall	16-2010	2025	401,755.21	75,823.86	325,931.35	11,650.90	87,474.76			87,474.76	
Personal Care Home	19-2039	2034	782,433.32	44,082.05	738,351.27	27,854.63	71,936.68			71,936.68	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	

1,715,861.23	184,623.72	1,531,237.52	69,135.26	253,758.98	0.00	0.00	253,758.98
--------------	------------	--------------	-----------	------------	------	------	------------

**Part 2 - Summary (by area) - to be carried forward - Page 8**

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
	148,510,180	18,982,250	2,859,110	170,351,540	253,759			253,759
				0				
				0				

253,759	0	0	253,759
---------	---	---	---------

**UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES**

Town of Carman

For the Year 2021

**Part 1 - Debenture Debt Charges**

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Sewer Forcemain	07-1905	2022	107,152.64	52,079.04	55,073.60	6,161.28	58,240.32			58,240.32	
WTP Upgrade	08-1922	2028	344,547.04	35,441.47	309,105.57	18,950.09	54,391.56			54,391.56	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	

451,699.68	87,520.51	364,179.17	25,111.37	112,631.88	0.00	0.00	112,631.88
------------	-----------	------------	-----------	------------	------	------	------------

**Part 2 - Summary (by area) - to be carried forward - Page 8**

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
	148,510,180	18,982,250	2,859,110	170,351,540	112,632			112,632
				0				
				0				
					112,632	0	0	112,632



**CAPITAL BUDGET**

(current year)

Town of Carman

For the Year 2021

**Part 1 - CAPITAL EXPENDITURES**

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
Water Reservoir Project	4,670,000.00				4,670,000.00
Streets	382,200.00	382,200.00			
Equipment Purchase	33,400.00				
Water and Sewer Expansion	850,000.00				850,000.00
Lagoon Expansion	13,000,000.00				13,000,000.00
Fire Department/EMO	95,000.00			95,000.00	
<b>TOTAL</b>	<b>19,030,600.00</b>	<b>382,200.00</b>			

Page 5      0.00

Page 6      95,000.00

Part 2      18,520,000.00

Part 3

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
Fire Reserve 03/1864		95,000.00			\$183,230.62
	0.00				

Page 2      95,000.00

Part 1      0.00

Page 6      0.00

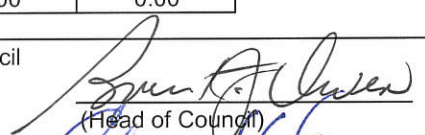
Part 1

**PART 3. BORROWING (Subject to Municipal Board Approval)**

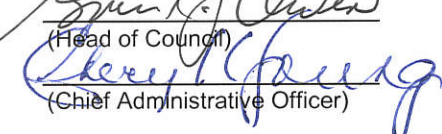
PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
Water Reservoir	4,670,000.00			4,670,000.00	25 years
Utility Projects	13,850,000.00			13,850,000.00	25 years
<b>TOTAL - Part 1</b>	<b>18,520,000.00</b>	<b>0.00</b>	<b>0.00</b>		

Departmental Use Only Adopted by Resolution of Council

11-Mar-21



(Head of Council)



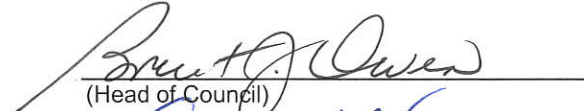

(Chief Administrative Officer)

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM**

Town of Carman

0

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Borrowing	Other	
Lift Station Extension - NW	850,000.00					850,000.00			850,000.00		
Backhoe/Loader					200,000.00	200,000.00		200,000.00			
Office furniture/computer					15,000.00	15,000.00	15,000.00				
Town shop			2,500,000.00			2,500,000.00			2,500,000.00		
Hospital Road upgrade	150,000.00					150,000.00	150,000.00				
Utility upgrade					800,000.00	800,000.00			800,000.00		
Municipal airport				35,000.00		35,000.00	35,000.00				
Half tons/Service trucks	75,000.00	50,000.00	50,000.00	75,000.00	50,000.00	300,000.00	300,000.00				
Bob cat				50,000.00		50,000.00	50,000.00				
Bucket truck				150,000.00		150,000.00	150,000.00				
Sweeper				100,000.00		100,000.00	100,000.00				
Tractor		90,000.00				90,000.00	90,000.00				
Grader					250,000.00	250,000.00		250,000.00			
Arena plant upgrade				2,000,000.00		2,000,000.00			2,000,000.00		
Fire Department vehicle-aerial	200,000.00					200,000.00	200,000.00				
Fire Hall Upgrade-cancer reduct strat		250,000.00				250,000.00	250,000.00				
Recreation Equipment	50,000.00	50,000.00	50,000.00	100,000.00	1,000,000.00	1,250,000.00		1,250,000.00			
						0.00					
						0.00					
						0.00					
						0.00					
						0.00					
						0.00					
						0.00					
	1,325,000.00	440,000.00	2,600,000.00	2,510,000.00	2,315,000.00	<b>9,190,000.00</b>	1,340,000.00	1,700,000.00	6,150,000.00	0.00	
<b>SOURCE OF FUNDS - ANNUAL</b>							<b>TOTAL</b>				
OPERATING	275,000	390,000.00	50,000.00	410,000.00	215,000.00	1,340,000.00					
RESERVES	200,000	50,000.00	50,000.00	100,000.00	1,300,000.00	1,700,000.00					
BORROWING	850,000		2,500,000.00	2,000,000.00	800,000.00	6,150,000.00					
OTHER						0.00					
<b>TOTAL</b>	1,325,000.00	440,000.00	2,600,000.00	2,510,000.00	2,315,000.00	<b>9,190,000.00</b>					

Departmental Use Only	Adopted by Resolution of Council  _____ March 11 _____ 20_21_
	 (Head of Council)
	 (Chief Administrative Officer)