

**THE FINANCIAL PLAN**

Rural Municipality of Dufferin

For the Year 2024

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Dufferin Water</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of Dufferin

For the Year 2024

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	7,856,038.74	7,856,304.71	8,190,710.71	8,190,710.71
Total Grants in Lieu of Taxes - Page 8	81,630.43	81,630.43	83,780.21	83,780.21
Sub-total	7,937,669.17	7,937,935.14	8,274,490.92	8,274,490.92
School Requisitions (deduct) - Page 8	4,066,163.00	4,066,163.00	4,284,518.00	4,284,518.00
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	<b>3,871,506.17</b>	<b>3,871,772.14</b>	<b>3,989,972.92</b>	<b>3,989,972.92</b>
Other Revenue - Page 2	1,131,443.27	2,921,377.32	1,754,142.01	1,754,142.01
Transfers from Accumulated Surplus & Reserves - Page 2	386,172.15	374,236.08	670,506.85	670,506.85
<b>Total Municipal Revenue</b>	<b>5,389,121.59</b>	<b>7,167,385.54</b>	<b>6,414,621.78</b>	<b>6,414,621.78</b>

**EXPENDITURE**

General Government Services	654,937.34	727,907.26	846,961.59	846,961.59
Protective Services	203,173.25	1,440,275.04	262,014.82	262,014.82
Transportation Services	1,949,513.05	1,781,517.83	2,129,558.21	2,129,558.21
Environmental Health Services	14,263.01	19,951.70	17,590.24	17,590.24
Public Health and Welfare Services	120,819.31	125,065.86	133,856.81	133,856.81
Environmental Development Services	286,552.13	258,782.80	287,259.19	287,259.19
Economic Development Services	138,344.50	136,665.97	59,316.43	59,316.43
Recreation and Cultural Services	849,030.13	894,653.08	1,482,532.55	1,482,532.55
Fiscal Services	963,386.25	836,954.94	983,313.69	983,313.69
Transfers - Deficit Recovery - Page 9	0.00	0.00	0.00	0.00
- To Reserves - Page 5	208,739.88	618,414.57	211,371.23	211,371.23
<b>Total Basic Expenditure</b>	<b>5,388,758.85</b>	<b>6,840,189.05</b>	<b>6,413,774.75</b>	<b>6,413,774.75</b>
Allowance For Tax Assets - Page 8	362.74	362.74	847.03	847.03
<b>Total Municipal Expenditure</b>	<b>5,389,121.59</b>	<b>6,840,551.79</b>	<b>6,414,621.78</b>	<b>6,414,621.78</b>
Net Operating Surplus (Deficit)	0.00	326,833.75	-0.00	-0.00

Departmental Use Only	<p>Adopted by Resolution of Council</p> <p style="text-align: right;">_____ Reeve Cor Lodder</p> <p style="text-align: right;">_____ Sharla Murray, CMMA Chief Administrative Officer</p> <p>April 16th, 2024</p>
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**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of Dufferin

For the Year 2024

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES - Residential	982,877.93	1,016,903.44	1,082,891.61	1,082,891.61
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES - Residential				
	- Commercial				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	982,877.93	1,016,903.44	1,082,891.61	1,082,891.61
330	Penalties	4,500.00	6,745.56	4,500.00	4,500.00
340	Hydrant Rentals				0.00
350	Installation Service	20,000.00	62,392.08	50,000.00	50,000.00
360	Connection Revenue - Net				0.00
370	Provincial Grants				0.00
380	Other Revenue		958.56	0.00	0.00
390	Transfer from Revenue Fund - Page 5	39,118.91	39,118.91	37,238.79	37,238.79
396	Transfer from Reserves - Utility - Page 13	45,000.00	0.00	129,450.00	129,450.00
397	Transfer from Accumulated Surplus				
	<b>TOTAL REVENUE</b>	<b>1,091,496.84</b>	<b>1,126,118.55</b>	<b>1,304,080.40</b>	<b>1,304,080.40</b>

**EXPENDITURE**

410	WATER SUPPLY				
411	Administration	177,924.19	169,822.46	191,528.72	191,528.72
412	Customer Billings and Collections				0.00
413	Purification and Treatment	15,770.00	9,920.09	15,938.47	15,938.47
414	Water Purchases	605,792.28	556,772.32	654,255.66	654,255.66
415	Service of Supply				0.00
416	Transmissions and Distribution	85,475.00	68,135.47	82,475.00	82,475.00
417	Other Water Supply Costs	5,600.00	15,131.38	14,802.37	14,802.37
418	Connections - Net Loss	30,125.00	64,325.00	65,000.00	65,000.00
	<b>TOTAL</b>	<b>920,686.47</b>	<b>884,106.72</b>	<b>1,024,000.23</b>	<b>1,024,000.23</b>
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System				
423	Sewage Lift Station				
424	Sewage Treatment and Disposal				
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss				
	<b>TOTAL</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
430	TRANSFER TO CAPITAL - Page 13	45,000.00	0.00	129,450.00	129,450.00
450	DEBENTURE DEBT CHARGES - Page 12	39,118.91	32,553.14	37,238.79	37,238.79
470	TRANSFERS				
471	Deficit Recovery, 20____ - Page 9				
473	Transfer to Utility Reserve	86,691.46	86,691.46	113,391.38	113,391.38
474	Transfer to _____ Reserve				
	<b>TOTAL</b>	<b>86,691.46</b>	<b>86,691.46</b>	<b>113,391.38</b>	<b>113,391.38</b>
	<b>TOTAL EXPENDITURE</b>	<b>1,091,496.84</b>	<b>1,003,351.32</b>	<b>1,304,080.40</b>	<b>1,304,080.40</b>
	<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>0.00</b>	<b>122,767.23</b>	<b>0.00</b>	<b>0.00</b>

**CALCULATION OF TAX LEVIES**  
Rural Municipality of Dufferin

For the Year 2024

Education (Requisition) Taxes:	Assessments			Expenditures			Revenues					
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Basic	Allowance Tax Assets	Total	Mill Rate (M/R)	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grazing lease and/or Converted fees	Total
Education Support Levy (ESL)	33,725,230		3,000,590	298,523,000	-15,54	298,507,46	8.128	2,741,187		24,388,80		298,507,46
Prairie Rose School Division	381,519,190	26,310	3,017,550	3,846,270,000	129,63	3,846,399,63	10.002	3,815,954.94		30,181,54	263.15	3,846,399,63
Prairie Spirit School Division	13,072,220			110,869,000	6.50	110,865,50	8.481	110,865.50		0.00		110,865.50
Red River Valley School Division	2,404,060			28,866,000	4.36	28,870,36	12.009	28,870.36		0.00		28,870.36
<b>Total Education Taxes</b>	<b>430,720,700</b>	<b>26,310</b>	<b>6,018,140</b>	<b>4,284,518,000</b>	<b>124.95</b>	<b>4,284,642.95</b>		<b>4,229,809.46</b>	<b>0.00</b>	<b>54,570.33</b>	<b>263.15</b>	<b>4,284,642.95</b>
Page 1												
Municipal Taxes:	Assessments			Expenditures			Revenues					
Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total	Mill Rate Fr/PP	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Debtenture Debt Charges				4,447.50	0.00	4,447.50		4,447.50				4,447.50
Rural Water Lines - Phase 20			0	2,764.92	0.00	2,764.92		2,764.92				2,764.92
Rural Water Lines - Phase 21			0	3,168.72	0.00	3,168.72		3,168.72				3,168.72
Rural Water Lines - Phase 22			0	1,225.25	0.00	1,225.25		1,225.25				1,225.25
Rural Water Lines - Phase 23			0	1,086.43	0.00	1,086.43		1,086.43				1,086.43
Rural Water Lines - Phase 24			0	4,802.96	0.00	4,802.96		4,802.96				4,802.96
Rural Water Lines - Phase 25			0	1,543.22	0.00	1,543.22		1,543.22				1,543.22
Rural Water Lines - Phase 26			0	641.35	0.00	641.35		641.35				641.35
Rural Water Lines - Phase 27			0	8,018.86	-0.01	8,018.86		8,018.86				8,018.86
Rural Water Lines - Phase 28			0	4,939.82	0.01	4,939.83		4,939.82				4,939.82
Rural Water Lines - Phase 29			0	4,599.76	-0.01	4,599.75		4,599.75				4,599.75
Rural Water Lines - Phase 30			0	62,607.19	0.41	62,607.60		62,607.60				62,607.60
Personal Care Home By-Law #1973			0									
Fire Infr. Bylaw #1847			397,139,640	47,149.97	68.58	47,218.55	0.118	46,862.48				47,218.55
Arena By-Law #1871			397,139,640	28,805.09	6.23	28,811.32	0.072	28,594.05				28,811.32
Municipal Shop #1884			397,139,640	71,186.21	41.77	71,227.98	0.178	70,690.86				71,227.98
Memorial Hall #1954			397,139,640	23,403.93	205.34	23,609.27	0.059	23,431.24				23,609.27
Special Services Levies												
Garbage & Recycling Pick-up			0	16,480.00	0.00	16,480.00		16,480.00				16,480.00
Deficit Recovery			0									
General			0									0.00
Utility			0									0.00
Reserve Funds												
General Reserve			0	68,415.23	11.65	68,426.88	0.171	67,910.88		0.00		68,426.88
Machinery Replacement			397,139,640									
General Municipal												
Rural Area			0	0.00	0.00	0.00		0.00		0.00		0.00
At Large			397,139,640	3,633,839.48	388.12	3,634,227.60	9.082	3,606,822.21		27,405.39		3,634,227.60
Other Revenue and Transfers				2,424,648.86		2,424,648.86						2,424,648.86
Total Municipal				6,413,774.76	722.09	6,414,496.86		3,960,638.10	0.00	29,209.88	2,424,648.86	3,989,847.98
<b>Total (Education + Municipal) Taxes</b>				10,695,292.76	847.03	10,699,139.79		8,190,447.56	0.00	83,780.21	2,424,912.01	8,274,492.92
Page 1												
* Added to Total Tax Levy on page 1												
Page 2												

MUNICIPALITY

DUFFERIN

No. 120

TAX DUE DATE

October 31, 2024 Thursday

**REQUISITION TAXES**

	Mill Rate		Mill Rate
E.S.L. Educ. 1 (Res.)	-	<b>School Special Levy</b>	
E.S.L. Educ. 2 (Other)	<b>8.128</b>	Prairie Rose	<b>10.002</b>
		Prairie Spirit	<b>8.481</b>
		Red River Valley	<b>12.009</b>

**MUNICIPAL TAXES**

	Mill Rate	<u>By-Law #</u>	Mill Rate
General Municipal:			At Large Including Exempt
At Large	<b>9.082</b>		Local Improvement
General Reserve	-	#1138	Special Services
Mach Rplcmnt Reserve	0.171	#1686B	
Fire Infrastructure	0.118	#1847	
Arena	0.072	#1871	
Shop	0.178	#1884	
Memorial Hall	0.059	#1954	
<b>Total</b>	<b>9.680</b>	<b>mills</b>	

**BY-LAW SUMMARIES**

<u>By-Law No.</u>	<u>Description</u>	<u>M/R</u>	<u>Type</u>	<u>Status</u>
2027	7.00 Per Parcel	Water - Phase 30	Active	
2018	7.00 Per Parcel	Water - Phase 29	Active	
2008	7.00 Per Parcel	Water - Phase 28	Active	
1999	7.00 Per Parcel	Water - Phase 27	Active	
1984	7.00 Per Parcel	Water - Phase 26	Active	
1983	7.00 Per Parcel	Water - Phase 25	Active	
1974	7.00 Per Parcel	Water - Phase 24	Active	
1973	7.00 Per Parcel	Personal Care Home Proj.	Active	
1971	7.00 Per Parcel	Water - Phase 23	Active	
1961	7.00 Per Parcel	Water - Phase 22	Active	
1953(1952)	7.00 Per Parcel	Water - Phase 21	Active	
1942	7.00 Per Parcel	Water - Phase 20	Active	
1735	14.00 Per Parcel	Waste Disposal	Active	

**BY-LAW SUMMARIES**

<u>By-Law No.</u>	<u>Description</u>	<u>M/R</u>	<u>Type</u>	<u>Inactive Status</u>
1934(1927)	7.00 Per Parcel	Water - Phase 19	Inactive	
1909	7.00 Per Parcel	Water - Phase 18	Inactive	
1898	7.00 Per Parcel	Water - Phase 17	Inactive	
1886	7.00 Per Parcel	Water - Phase 16	Inactive	
1856	7.00 Per Parcel	Water - Phase 15	Inactive	
1818	7.00 Per Parcel	Water - Phase 14	Inactive	
1827	7.00 Per Parcel	Water - Phase 13	Inactive	
1808	7.00 Per Parcel	Water - Phase 12	Inactive	
1792	7.00 Per Parcel	Water - Phase 11	Inactive	
1775	7.00 Per Parcel	Water - Phase 10	Inactive	
1763	7.00 Per Parcel	Water - Phase 9	Inactive	
1760	7.00 Per Parcel	Water - Phase 8	Inactive	
1748	7.00 Per Parcel	Water - Phase 7	Inactive	
1745	7.00 Per Parcel	Water - Phase 6	Inactive	
1736	7.00 Per Parcel	Water - Phase 5	Inactive	
1727	7.00 Per Parcel	Water - Phase 4	Inactive	
1717	7.00 Per Parcel	Water - Phase 3	Inactive	
1709	7.00 Per Parcel	Water - Phase 2	Inactive	
1698	7.00 Per Parcel	Water - Phase 1	Inactive	



**UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES**

Rural Municipality of Dufferin

For the Year 2024

**Part 1 - Debenture Debt Charges**

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Waterline - Phase 20	#1942	2024	4,291.92	4,291.92	0.00	155.58	4,447.50	4,447.50	0.00	0.00	4447.50
Waterline - Phase 21	#1953(1952)	2025	5,262.00	2,587.33	2,674.67	177.59	2,764.92	2,764.92	0.00	0.00	2764.92
Waterline - Phase 22	#1961	2026	8,941.63	2,889.29	6,052.34	279.43	3,168.72	3,168.72	0.00	0.00	3168.72
Waterline - Phase 23	#1971	2027	4,460.66	1,052.40	3,408.26	172.85	1,225.25	1,225.25	0.00	0.00	1225.25
Waterline - Phase 24	#1974	2027	3,955.26	933.16	3,022.10	153.27	1,086.43	1,086.43	0.00	0.00	1086.43
Waterline - Phase 25	#1983	2028	21,381.93	3,947.68	17,434.25	855.28	4,802.96	4,802.96	0.00	0.00	4802.96
Waterline - Phase 26	#1984	2028	6,870.14	1,268.41	5,601.73	274.81	1,543.22	1,543.22	0.00	0.00	1543.22
Waterline - Phase 27	#1999	2030	4,130.95	553.57	3,577.38	87.78	641.35	641.35	0.00	0.00	641.35
Waterline - Phase 28	#2008	2031	56,289.93	6,330.16	49,959.77	1,688.70	8,018.87	8,018.87	-0.01	0.00	8018.87
Waterline - Phase 29	#2018	2032	35,465.87	3,246.32	32,219.55	1,693.50	4,939.82	4,939.82	0.01	0.00	4939.82
Waterline - Phase 30	#2027	2033	37,599.92	2,958.11	34,641.81	1,641.65	4,599.76	4,599.75	0.01	0.00	4599.75

**Part 2 - Summary (by area) - to be carried forward - Page 8**

	188,650.21	30,058.35	158,591.86	7,180.44	37,238.79	0.01	0.00

**CAPITAL BUDGET**  
Rural Municipality of Dufferin

For the Year 2024

**Part 1 - CAPITAL EXPENDITURES**

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
GG - Computers	9,500.00			9,500.00	
PS - Fire Wildland Mini Pumper	225,000.00			50,000.00	175,000.00
PS - Fire Hall Upgrades	7,500.00			7,500.00	
PS - Water Rescue Equip	3,000.00			3,000.00	
PS - Fire Training Site	5,000.00			5,000.00	
PW - Rd Construction	85,000.00			85,000.00	
PW - Grader	364,135.20	364,135.20			
PW - Grader 2023	407,200.00	407,200.00			
PW - Tools	8,000.00	8,000.00			
PW - Computers	2,500.00			2,500.00	
EN - Computer Software	20,000.00			20,000.00	
EN - Mower	86,535.64			86,535.64	
RC - Recreation Capital - General	111,239.50	46,870.00		64,369.50	
RC - Arena Ice Plan, Dehumidifcat	475,093.30	432,520.94		42,572.36	
RC - Waterline CMB & CMS	22,610.00	22,610.00			
UT- Rural Waterline & Sewer Conn	250,000.00				250,000.00
UT - Truck, Software & Card Reade	125,000.00			125,000.00	
<b>TOTAL</b>		<b>1,281,336.14</b>			

Page 5

0.00

Page 6

500,977.50

Part 2

425,000.00

Part 3

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
General Reserve	0.00	243,561.26			\$960,663.16
Machinery Reserve #1207	54,005.50	31,916.24			\$56,167.79
Federal Gas Tax Reserve #1791	53,175.32	85,000.00			\$335,071.49
PR Road Reserve	13,278.00				\$50,902.17
Cemetery Reserve	500.00				\$9,000.00
CDI Reserve	64,070.83				\$128,141.67
Utility Reserve Fund				125,000.00	\$1,373,093.56
Joint Fire Reserve held by TOC		15,500.00			\$15,500.00
	185,029.65				

Page 2

375,977.50

Part 1

0.00

Page 6

125,000.00

Part 1

**PART 3. BORROWING (Subject to Municipal Board Approval)**

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
PS - Fire Wildland Mini Pumper	175,000.00			175,000.00	Up to 10 Year
UT- Rural Waterline & Sewer Conn	250,000.00			250,000.00	Up to 10 Year
<b>TOTAL - Part 1</b>				<b>425,000.00</b>	

Departmental Use Only	Adopted by Resolution of Council
	Reeve Cor Lodder
	Sharla Murray, Chief Administrative Officer
	April 16th, 2024



**FIVE YEAR CAPITAL EXPENDITURE PROGRAM**  
**Rural Municipality of Dufferin**

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					Total	SOURCE OF FUNDS		
	2025	2026	2027	2028	2029		Operating	Reserves	Borrowing
GG - Computer Hardware					15,000.00	15,000.00	15,000.00		
PS - Computer Management		5,000.00				5,000.00			
PS - Fire Training Site	25,000.00	5,000.00	5,000.00	5,000.00	5,000.00	45,000.00			
PS - Equipment	7,500.00	25,000.00		250,000.00	55,000.00	337,500.00			250,000.00
PS - Fire Hall Upgrades	260,000.00					260,000.00			260,000.00
PW - Tools	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	40,000.00			
PW - Grader (trade in)	345,000.00		390,068.50	442,980.00	442,980.00	1,621,028.50			
PW - Excavator		308,000.00				308,000.00			
PW - Mower			38,080.00			38,080.00			38,080.00
PW - Snowblower			9,000.00			9,000.00			9,000.00
PW - Municipal Trucks	40,000.00		40,000.00			80,000.00			80,000.00
RC - Equipment	9,155.48					9,155.48			
RC - Materials & Supplies						0.00			
UT - Truck				60,000.00		60,000.00			
UT - Rural Waterline Connections	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	100,000.00			100,000.00
	714,655.48	371,000.00	510,148.50	785,980.00	545,980.00	<b>2,927,763.98</b>	2,115,683.98	202,080.00	610,000.00
<b>SOURCE OF FUNDS - ANNUAL</b>						<b>TOTAL</b>			
OPERATING	394,655.48	351,000.00	403,068.50	455,980.00	510,980.00	2,115,683.98			
RESERVES	40,000.00	0.00	87,080.00	60,000.00	15,000.00	202,080.00			
BORROWING	280,000.00	20,000.00	20,000.00	270,000.00	20,000.00	610,000.00			
OTHER					0.00	0.00			
<b>TOTAL</b>	<b>714,655.48</b>	<b>371,000.00</b>	<b>510,148.50</b>	<b>785,980.00</b>	<b>545,980.00</b>	<b>2,927,763.98</b>			

Departmental Use Only

Adopted by Resolution of Council

April 16th, 2024

Reeve Cor Loader

Sharla Murray, CMMA Chief Administrative Officer